

**Report to the  
Secretary of Energy  
on the  
U.S. Department of Energy's  
Small Business Programs**



**Fiscal Year 2006**

*Prepared by  
Office of Economic Impact & Diversity  
Office of Small & Disadvantaged Business Utilization*

**DEPARTMENT OF ENERGY  
ANNUAL REPORT TO THE SECRETARY  
SMALL BUSINESS PROGRAMS  
FISCAL YEAR (FY) 2006  
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**Department of Energy**  
**Annual Report to the Secretary on Small Business Programs**  
**Fiscal Year 2006**

## **I. INTRODUCTION**

The *Report to the Secretary of Energy on the U.S. Department of Energy's Small Business Programs* is prepared annually to document activities and achievements during each fiscal year. The report includes small business participation in prime contracting, subcontracting, innovative research, and technology transfer.

## **II. DOE MISSION**

The Department of Energy (DOE) has an overarching mission to advance the national, economic and energy security of the United States; to promote scientific and technological innovation in support of that mission; and to ensure the environmental cleanup of the national nuclear weapons complex.

## **III. OFFICE of SMALL and DISADVANTAGED BUSINESS UTILIZATION (OSDBU)**

The OSDBU was established in 1979 pursuant to Public Law 95-507. The specific duties of this office are identified in 15 U.S.C. 644 (k). The OSDBU program is headed by a Director who reports directly to the Secretary or his Deputy, and is responsible for carrying out Sections 8 and 15 of the Small Business Act. The OSDBU is responsible for administering the DOE small business program and for promoting small business participation through the tasks listed below:

- Negotiates the Department's annual small business goals with the Small Business Administration (SBA);
- Monitors and tracks small business goals from the Information Data Warehouse (IDW);
- Reports performance against goals to the Secretary and to Congress;
- Counsels small businesses regarding DOE's procurement processes, opportunities and challenges;
- Assists and counsels departmental prime contractors regarding subcontract goals and requirements; and
- Assists and counsels departmental offices regarding small business goals and requirements.

For more information about OSDBU programs and activities, visit  
<http://smallbusiness.doe.gov>

## **IV. LAWS AND REGULATIONS**

All small business activities at DOE are conducted in response to the following Federal

statutes, laws and regulations and departmental initiatives:

- Federal Acquisition Regulation (FAR), Part 19 (48 CFR Chapter 1)
- Department Of Energy Acquisition Regulation (DEAR), supplement to the FAR (48 CFR part 970)
- Code of Federal Regulations (CFR)
- Executive Orders (EO)
- The Small Business Act, as amended (15 U.S.C. 631 et seq.)
- The Federal Acquisition Streamlining Act of 1994 (Public Law 103-355)
- Small Business Administration Reauthorization and Amendment Act of 1994 (Public Law 103-403)
- Energy Policy Act of 1992 (Public Law 102-486, Section 3021)
- Prompt Payment Act Amendments of 1988 (Public Law 100-496, Section 12)
- Business Opportunity Development Reform Act of 1988 (Section 501)
- The HUBZone Act of 1997 (Public Law 105-135, Title VI)
- The Veterans Entrepreneurship and Small Business Development Act of 1999 (Public Law 106-50)
- Veteran Benefit Act of 2003 (Public Law 108-183, Section 308)
- Federal Acquisition Reform Act (Public Law 104-106)
- Women's Business Ownership Act of 1988 (Public Law 100-533, Section 502)
- Executive Order 12138
- Executive Order 13157
- Executive Order 13170
- Executive Order 13360
- Energy Policy Act of 2005 (Public Law 109-58)
- Emergency Supplemental Appropriations for Defense, the Global War on Terror and Tsunami Relief 2005 (Public Law 109-13)
- Acquisition Letter (AL) 2005-06
- Acquisition Letter (AL) 2005-08

## **V. DOE BUSINESS MODEL**

### **A. Facility Management Contracts (FMC)**

The DOE business model is designed to outsource a major portion of its work. This model has resulted in contracts to operate facilities and national laboratories known as Management and Operating contracts (M&Os), Management and Integration contracts (M&Is), and Environmental Restoration and Waste Management Contracts (ERWMCs). These contracts are also known as Facility Management Contracts (FMCs). These FMC contracts are generally awarded to large businesses, educational institutions and non-profit organizations and represent 84.4 % of the DOE procurement base.

### **B. Non- FMC contracts**

The remaining 15.6% of the total procurement base is used to fund non-FMC contracts. Many of the non-FMC contracts are also awarded to large businesses; however, DOE has

made a commitment to consider all new contracts not designated for M&O contracts for small business set-asides unless a compelling reason can be shown to do otherwise.

## **VI. SMALL BUSINESS GOALS**

### **A. Government-wide Statutory Goals**

Under statutory authority, of the Small Business Act 15 U.S.C. 644 (g)(1), the President establishes annual government-wide goals for small business participation in providing goods and services to the Federal Government. Below are the government-wide statutory goals:

- 23 % of prime contracts for small businesses;
- 5 % of prime and subcontracts for small disadvantaged businesses;
- 5 % of prime and subcontracts for women-owned small businesses;
- 3 % of prime contracts for HUBZone small businesses;
- 3 % of prime and subcontracts for service-disabled, veteran-owned small businesses.

### **B. FY 2006 DOE Negotiated Goals**

Section 15(g) of the Small Business Act, 15 U.S.C. 644(g), authorizes each agency to establish realistic goals for the award of contracts to small businesses. Listed below are the DOE negotiated goals for FY 2006, as well as the individual program office goals:

	<u>Prime goal</u>	<u>Subcontract goal</u>
• Small business	4.34%	41.3 %
• Small disadvantaged business	1.6 %	6.3 %
• Women-owned business	0.3 %	5.8 %
• HUBZone business	0.1 %	2.2 %
• Service-disabled veteran business	0.0 %	1.3 %

U. S. Department of Energy  
FY 2006 Final Small Business Goals By Quarter

Government-wide goals			23.0%								
FY 2006 SBA Negotiated Department-wide goals			4.34%								
		Total SB			First Quarter SB		Second Quarter SB		Third Quarter SB		Fourth Quarter SB
Program Element	Procurement Base	SB Goal \$\$	Goal %	First Quarter \$\$	Goal %	Second Quarter \$\$	Goal %	Third Quarter \$\$	Goal %	Fourth Quarter \$\$	Goal %
1 CI (BD)	\$104,400	\$32,400	31.03%	\$0	0.00%	\$22,400	21.46%	\$10,000	9.58%	\$0	0.00%
2 CN (ND)	\$30,515,609	\$280,744	0.92%	\$0	0.00%	\$0	0.00%	\$140,372	0.46%	\$140,372	0.46%
3 EI (ND)	\$28,298,040	\$13,299,310	47.00%	\$212,390	0.75%	\$3,874,100	13.69%	\$3,981,820	14.07%	\$5,231,000	18.49%
4 ED (ND)	\$690,000	\$687,000	99.57%	\$0	0.00%	\$675,000	97.83%	\$0	0.00%	\$12,000	1.74%
5 EE (ND)	\$516,290,882	\$29,958,000	5.80%	\$5,852,000	1.13%	\$7,402,000	1.43%	\$7,702,000	1.49%	\$9,002,000	1.74%
6 EH (SN)	\$7,895,834	\$2,600,000	32.93%	\$250,000	3.17%	\$500,000	6.33%	\$850,000	10.77%	\$1,000,000	12.66%
7 EM (BD)	\$6,200,000,000	\$207,900,000	3.35%	\$23,000,000	0.37%	\$33,000,000	0.53%	\$2,000,000	0.03%	\$149,900,000	2.42%
8 FE (ND)	\$328,186,575	\$90,367,925	27.54%	\$30,282,019	9.23%	\$19,404,610	5.91%	\$19,307,623	5.88%	\$21,373,673	6.51%
9 GC (BD)	\$769,000	\$460,000	59.82%	\$10,000	1.30%	\$10,000	1.30%	\$10,000	1.30%	\$430,000	55.92%
10 HG (SN)	\$348,524	\$180,000	51.65%	\$45,000	12.91%	\$45,000	12.91%	\$45,000	12.91%	\$45,000	12.91%
11 IG (SN)	\$9,324,000	\$500,000	5.36%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$500,000	5.36%
12 IM (BD)	\$71,259,648	\$33,542,280	47.07%	\$1,000	0.00%	\$3,312,000	4.65%	\$11,514,789	16.16%	\$18,714,491	26.26%
13 IN (ND)	\$22,056,851	\$2,041,000	9.25%	\$925,000	4.19%	\$475,000	2.15%	\$179,000	0.81%	\$462,000	2.09%
14 LM (MV)	\$47,805,000	\$28,202,000	58.99%	\$5,600,000	11.71%	\$18,900,000	39.54%	\$2,702,000	5.65%	\$1,000,000	2.09%
15 ME-DIR (BD)	\$11,162,000	\$7,666,000	68.68%	\$650,000	5.82%	\$2,817,000	25.24%	\$2,855,000	25.58%	\$1,344,000	12.04%
16 ME-WCF (BD)	\$23,318,000	\$21,000,000	90.06%	\$1,000,000	4.29%	\$5,000,000	21.44%	\$6,000,000	25.73%	\$9,000,000	38.60%
17 NNSA (SN)	\$8,461,987,000	\$237,592,724	2.81%	\$20,954,918	0.25%	\$14,744,118	0.17%	\$34,412,718	0.41%	\$167,480,970	1.98%
18 NE (BD)	\$384,176,856	\$7,470,000	1.94%	\$302,000	0.08%	\$1,000,000	0.26%	\$2,500,000	0.65%	\$3,668,000	0.95%
19 PA (BD)	\$151,600	\$31,100	20.51%	\$0	0.00%	\$21,600	14.25%	\$9,500	6.27%	\$0	0.00%
20 PI (SN)	\$5,214,000	\$286,770	5.50%	\$0	0.00%	\$25,000	0.48%	\$206,770	3.97%	\$55,000	1.05%
21 RW (BD)	\$542,982,259	\$21,393,501	3.94%	\$271,491	0.05%	\$3,040,700	0.56%	\$8,687,716	1.60%	\$9,393,501	1.73%
22 SC (ND)	\$2,150,000,000	\$39,035,252	1.82%	\$4,500,000	0.21%	\$7,650,429	0.36%	\$10,268,301	0.48%	\$16,616,522	0.77%
23 SP (ND)	\$112,802,760	\$33,180,000	29.41%	\$600,000	0.53%	\$650,000	0.58%	\$13,250,000	11.75%	\$18,680,000	16.56%
24 OE (MV)	\$60,158,437	\$1,205,000	2.00%	\$10,000	0.02%	\$10,000	0.02%	\$10,000	0.02%	\$1,175,000	1.95%
25 WAPA (MV)	\$63,700,000	\$43,381,701	68.10%	\$3,095,821	4.86%	\$5,567,380	8.74%	\$11,268,530	17.69%	\$23,449,970	36.81%
26 SWPA (MV)	\$12,457,038	\$6,542,436	52.52%	\$100,000	0.80%	\$700,000	5.62%	\$1,600,000	12.84%	\$4,142,436	33.25%
<b>Total</b>	<b>\$19,091,654,313</b>	<b>\$828,835,143</b>	<b>4.34%</b>	<b>\$97,661,639</b>	<b>0.51%</b>	<b>\$128,846,337</b>	<b>0.67%</b>	<b>\$139,511,139</b>	<b>0.73%</b>	<b>\$462,815,935</b>	<b>2.42%</b>

Yellow highlighted program elements have not submitted in writing their SB Goaling form.

Numbers and percentages entered in "black" indicate that goaling form was signed by element director.

Numbers and percentages entered in "red" indicate that goaling form has not been signed by element director.

This revision contains LM SB goal change from 100% to 58.99%

**FINAL**

## VII. PRIME CONTRACT SMALL BUSINESS ACHIEVEMENTS

The small business prime contracting achievement in FY 2006 was \$1,206,041,000 or 5.5% of total obligations. From FY 2001 through FY 2006, DOE has increased its small business prime contract achievements from \$538,334,000 to \$1,206,041,000 which is an increase of \$667,707,000. DOE achieved its small business socioeconomic goals in most social economic categories, including women owned small business, HUBZone small businesses, and service disabled veteran owned small business. However, DOE did not achieve its small business goals in 8(a). To review a sample of some success stories with prime contracts, see **Exhibit 1** on page 18.

DEPARTMENT OF ENERGY  
FY 2006 SMALL BUSINESS  
GOALS AND ACHIEVEMENTS  
(Dollars in Thousands)

Category	FY 2006 SB Goals		FY 2006 Achievement	
	\$	%	\$	%
Prime Contracting Base	\$19,087,417		\$21,904,208	
Small Business	\$828,742	4.3%	\$1,206,041	5.5%
8(a)	\$242,261	1.3%	\$235,816	1.1%
Other SDB	\$65,905	0.3%	\$120,681	0.6%
Total SDB	\$308,166	1.6%	\$356,497	1.6%
Women-owned Small Business	\$65,116	0.3%	\$160,084	0.7%
HUBZone Businesses	\$16,592	0.1%	\$48,003	0.2%
Service-Disabled Veteran	\$8,424	0.0%	\$156,421	0.7%
Subcontracting Base	\$10,575,313			
Small Business	\$4,362,877	41.3%		0.0%
Small Disadvantaged Business	\$668,930	6.3%		0.0%
Women-owned Small Business	\$608,800	5.8%		0.0%
HUBZone Businesses	\$234,378	2.2%		0.0%
Service-Disabled Veteran	\$132,679	1.3%		0.0%
Total Prime and Subcontracting Small Business Awards	\$5,191,619		\$1,206,041	

FY 2006 Subcontracting Achievements are not available from the electronic Subcontracting Reporting System (eSRS).

A narrative of DOE achievements in the various small business socioeconomic programs is provided below:

### A. 8(a) and Small & Disadvantaged Business (SDB)

In FY 2006, DOE awarded \$356,497,000 in prime awards to 8(a) and SDBs. This

amount represents 1.6% of total obligations. The OSDBU has worked closely with this socioeconomic group including having 8(a) and SDB associations as members of the DOE Small Business Advisory Team. Information on this program can be accessed at <http://smallbusiness.doe.gov>.

## **B. Women-Owned Small Business (WOSB)**

In FY 2006, DOE awarded \$160,084,000 prime awards to women-owned small businesses. This represents .7% of total obligations. The OSDBU featured a panel of women-owned businesses at the 6<sup>th</sup> DOE Annual Small Business Conference held this year in Seattle, Washington. To review the conference agenda see **EXHIBIT 2** on page 24. Additionally, the OSDBU has participated in various women-owned small business related conferences, worked closely with the U.S. Women's Chamber of Commerce (who are an active member of the DOE Small Business Advisory Team). **EXHIBIT 3** on page 26 of this report reflects specifics on some of these prime contract awards.

Information on DOE's Women Small Business Programs can be found at [http://smallbusiness.doe.gov/Small\\_Business\\_Programs/WomenOwned\\_Business/women-owned\\_business.html](http://smallbusiness.doe.gov/Small_Business_Programs/WomenOwned_Business/women-owned_business.html).

## **C. HUBZone Small Business**

In FY 2006, DOE awarded \$48,003,000 in prime contracts to HUBZone businesses. This represents .2% of total obligations at DOE. In outreaching to HUBZone firms, the OSDBU participated in conferences targeting HUBZone small businesses and has HUBZone association representation on the DOE Small Business Advisory Team. **EXHIBIT 1** on page 18 reflects specific examples on some of these HUBZone awards.

For more information on the DOE HUBZone Empowerment Contracting Program, visit [http://smallbusiness.doe.gov/Small\\_Business\\_Programs/HUBZones/hubzones.html](http://smallbusiness.doe.gov/Small_Business_Programs/HUBZones/hubzones.html).

## **D. Service Disabled Veteran-Owned Small Business (SDVOSB)**

The SDVOSB FY 2006 DOE award was \$156,421,000, which represents .7% of total obligations. The SDVOSB group has had the largest increase in prime contracting achievement of all of the socio-economic small business groups from FY 2005 to FY 2006. In outreaching to SDVOSB firms, DOE took the following actions:

- Sponsor a veterans panel at its annual small business conference consisting of several SDVOSB executives informing the audience on business development practices.
- Provide small business program managers as exhibitors to support SDVOSB conferences.



For more information about the SDVOSB Program, please visit [http://smallbusiness.doe.gov/Small\\_BusinessPrograms/ServiceDisabledVeterans-Owned/servicedisabledveterans-owned.html](http://smallbusiness.doe.gov/Small_BusinessPrograms/ServiceDisabledVeterans-Owned/servicedisabledveterans-owned.html).

## **VIII. SUBCONTRACT SMALL BUSINESS ACHIEVEMENTS**

The Electronic Subcontract Reporting System (eSRS), which collects subcontracting achievements government-wide, provides data after the DOE Small Business Annual Report is due. Therefore, this year the OSDBU will be reporting the FY 2005 data not the FY 2006 data.

In FY 2005, DOE's prime contractors awarded a total of \$3,924,067,000 to small business or 45.6% of their total contracts. A list of DOE's subcontract achievements for the individual socioeconomic programs is listed below, followed by a chart on page 11. Examples of small business subcontract success stories can be found in **EXHIBIT 1** on page 18.

### **A. Women-Owned Small Business (WOSB)**

In FY 2005, DOE awarded \$668,362,000 subcontract awards to women-owned small businesses which represent 7.8% of total obligations. The FY 2005 goal for subcontract awards to women-owned small businesses was 10%; therefore, the amount obligated was 2.2% below goal.

### **B. HUBZone Small Business**

The goal for HUBZone subcontracts awarded to small business in FY 2005 was 3.0%. In FY 2005, DOE achieved its goal of 3.0% which is \$255,343,000 in subcontracts to HUBZone businesses.

### **C. Service Disabled Veteran-Owned Small Business**

The subcontracting goal for SDVOSB small businesses for FY 2005 was 1.5%. In FY 2005, SDVOSB small businesses were awarded \$44,796,000 in subcontracts from DOE representing .5% of total obligations.

### **D. The 8(a) Pilot and Small & Disadvantaged Business (SDB)**

In FY 2005, DOE's prime contractors awarded \$660,847,000 in subcontracts to 8(a) firms and other SDBs. This amount represents 7.7% of all subcontracts.

Currently, there are 31 prime contractors participating in the 8(a) Pilot Program. In FY 2006, there were two new additions.

### *Department of Energy's 8(a) Pilot Program*

The Department of Energy's "8(a) Pilot Program," hereafter referred to as "the Program," was established in FY 1991 to: 1) target 8(a) businesses for DOE procurement opportunities at the subcontract level; 2) allow flexibility to DOE's major prime contractors in awarding subcontracts to 8(a) business concerns; and 3) create additional ways for 8(a) businesses to access the economic mainstream of American society. The Program strengthens DOE's support of the Federal 8(a) Program administered by the U.S. Small Business Administration (SBA). The Program, which is voluntary to DOE's major prime contractors, awarded a total of \$167,182 to 8(a) businesses in 1991, its first year of operation. The Program's achievement has grown to more than \$150 million today.

#### *Benefits of the Program*

The Program mimics the SBA 8(a) Program, except that it is applicable only when DOE prime contractors subcontract with 8(a) firms.

- DOE prime contractors can award sole-source contracts to 8(a) firms up to \$3 million for goods and services, and \$5 million for manufacturing.
- DOE prime contractors can limit subcontracts to 8(a) firms on competitive procurements above \$3 million for goods and services, and above \$5 million for manufacturing.

For more information on the 8(a) Pilot Program small business contractors that are 8(a) certified and interested in seeking 8(a) business opportunities with DOE's major prime contractors, access: <http://smallbusiness.doe.gov>.

DEPARTMENT OF ENERGY  
FY 2000 through FY 2006 SMALL BUSINESS ACHIEVEMENT  
(Dollars in Thousands)

Category	2001			2002			FY 2003			FY 2004			2005			2006		
	No. Prime Actions	Achievement		No. Prime Actions	Achievement		No. Prime Actions	Achievement		No. Prime Actions	Achievement		No. Prime Actions	Achievement		No. Prime Actions	Achievement	
		\$	%		\$	%		\$	%		\$	%		\$	%		\$	%
Prime Contracting Base		\$18,598,697			\$19,005,018			\$21,085,020			\$22,083,169			\$21,480,845			\$21,904,208	
Small Business	8,933	\$538,334	2.89%	8,075	\$591,273	3.11%	7,726	\$859,374	4.08%	12,141	\$902,974	4.28%	5,206	\$955,305	4.45%	5,967	\$1,206,041	5.51%
8(a)	909	\$148,716	0.80%	1,019	\$181,772	0.96%	1,072	\$165,194	0.78%	908	\$281,853	1.34%	974	\$180,971	0.84%	1,153	\$235,816	1.08%
non- 8(a) SDB	621	\$85,164	0.46%	601	\$106,707	0.56%	614	\$113,842	0.54%	1,084	\$15,466	0.07%	758	\$120,499	0.56%	843	\$120,681	0.55%
Total SDB	1,530	233,880	1.26%	1,620	288,479	1.52%	1,686	279,036	1.32%	1,992	297,319	1.41%	1,732	301,470	1.40%	1,996	356,497	1.63%
Women-owned Small Business	854	\$72,771	0.39%	885	\$98,566	0.52%	9,212	\$314,375	1.49%	1,456	\$106,402	0.50%	1,105	\$127,699	0.59%	1,293	\$160,084	0.73%
HUBZone Businesses	86	\$11,831	0.06%	123	\$29,083	0.15%	1,784	\$72,601	0.34%	326	\$25,333	0.12%	291	\$42,451	0.20%	466	\$48,003	0.22%
Service-Disabled Veteran	N/A			17	\$1,350	0.01%	50	\$27,886	0.13%	56	\$9,488	0.04%	116	\$47,631	0.22%	178	\$156,421	0.71%
Subcontracting Base		\$6,409,347			\$7,548,561			\$7,344,657			\$7,230,453			\$8,606,677				
Small Business		\$3,030,376	47.3%		\$3,688,204	48.9%		\$3,533,768	48.1%		\$3,281,452	45.4%		3,924,067	45.6%			0.0%
Small Disadvantaged Business		\$633,918	9.9%		\$705,245	9.3%		\$582,098	7.9%		\$561,470	7.8%		660,847	7.7%			0.0%
Women-owned Small Business		\$501,417	7.8%		\$573,584	7.6%		\$608,262	8.3%		\$551,685	7.6%		668,362	7.8%			0.0%
HUBZone Businesses		\$45,859	0.7%		\$105,361	1.4%		\$127,439	1.7%		\$164,746	2.3%		255,343	3.0%			0.0%
Service-Disabled Veteran		\$7,829	0.1%		\$3,458	0.0%		\$11,928	0.2%		\$15,434	0.2%		44,796	0.5%			0.0%
Total Prime and Subcontracting Small Business Awards		\$3,568,710			\$4,279,477			\$4,393,142			\$4,184,426			\$4,879,372			\$1,206,041	

The FY 2001 through 2003 prime contracting achievement numbers are from the FPDS.

The FY 2004 prime contracting achievement numbers are from the FPDS-NG.

The subcontracting numbers are from DOE's Subcontracting Reporting System (SRS) and eSRS

The FY 2005 prime contract numbers are from the FPDS-NG lot 10/27/05.

The FY 2006 prime contract numbers are from the FPDS-NG lot 10/17/06.

## **IX. FY 2006 DEPARTMENTAL OBJECTIVES**

DOE included several objectives to increase small business contracting in its FY 2006 Small Business Strategic Plan. Listed below are actions taken throughout the year to achieve these objectives.

### **A. Periodically meet with the SBA to discuss small business goals**

The OSDBU staff met with several senior leaders of the SBA, including the Administrator and the Associate Administrator, Office of Government Contracting and Business Development, as well other key SBA staff. Various issues were discussed such as Prime and Subcontracting Goals, the 8(a) Mentor Protégé Program, the DOE/SBA MOU and Study, and the SBA Partnership Agreement.

### **B. Establish and track small business goals and achievements**

#### ***1. Prime Contracts***

The annual goaling workshop was conducted on July 13, 2005 to review and explain the prime contracts goaling process using the SBA's guide titled "Goaling Guidelines for Small Business Preference Programs." The DOE program elements were required to submit goals that cumulatively result in a Department wide goal. These goals were then reported to the Deputy Secretary for his review/approval and submitted to the SBA for their review and concurrence.

Small Business achievements were tracked and reported on a quarterly basis for each program element using DOE's "Standard Accounting and Reporting System" (STARS).

#### ***2. Subcontracts***

The subcontract annual goaling process includes surveying the DOE's prime contractors. Once the subcontract goals are submitted to the OSDBU for review, the goals are tallied and reported to the Deputy Secretary for his review and approval. Once approved, the Departmental subcontract goals are submitted to the SBA for review and concurrence. The FY 2006, subcontracting process began in August, 2006 and was completed in October 2006.

### **C. Publish and maintain a Department-wide procurement forecast**

The OSDBU is responsible for managing the Department's procurement forecast of potential prime and subcontracting opportunities. The forecast is prepared by program offices on a real-time basis by the small business program managers, and can be found at <https://hqinc.doe.gov/registration>.

#### **D. Review acquisition requests over \$3 million not set aside for small business**

DOE has in place a process which requires that all acquisitions over \$3 million not awarded to small business be reviewed and signed by the OSDDBU. A sampling of some of the reviews conducted in FY 2006 is provided below.

- Western Area Power Administration (WAPA) Architectural – Engineering Services for Eastern Plains Project
- AMES National Laboratory Re compete
- Pacific Northwest National Laboratory (PNNL) Re compete
- FERMI National Laboratory Re compete
- NETL Albany, Oregon NETL A-76 competition
- Ultra-Deep-Water Project for NETL
- WAPA Rocky Mountain IT Services to Chickasaw Native American Indians
- Savannah River Site Re compete
- Hanford Central Plateau
- MOAB Tailings – Environmental project
- Management Support Services Contract currently being performed by Booze Allen Hamilton

#### **E. Advanced Acquisition Planning Team (AAPT) Meetings**

DOE has initiated a process whereby proposed acquisitions will be reviewed for small business participation prior to the issuance of a Request for Proposal (RFP). The AAPT meetings are held on the first Wednesday of every month to address specific proposed acquisitions for consideration of small business prime/subcontract opportunities. There is also general discussions on various other small business issues including the DOE/SBA goaling process and small business award tracking and reporting, the APAT process/structure, GAO recommendations, agreements with the SBA, and the DOE Annual Small Business Conference, and other small business policies and procedures. In FY 2006, the Advanced Acquisition Planning Team held meetings on the following dates: 1) 11/2/05, 2) 12/7/05, 3) 1/4/06, 4) 3/8/06, 5) 5/3/06, 6) 6/7/06 and 7) 7/6/06.

#### **F. Outreach and Technical Assistance**

The OSDDBU staff participated in numerous small business conferences and technical assistance workshops, including the SBA Matchmaking Conferences across the country and the 7th Annual DOE Small Business Conference in Seattle, Washington on June 27-30, 2006. There were approximately 1,500 attendees at the conference which included workshops, exhibitors and a “Matchmaking” Forum. DOE’s prime contractors brought in over \$1 billion in possible subcontracting opportunities for small businesses and participated in approximately 1,200 appointments to make this the most successful Matchmaking Forum to date. At this time, it is reported that \$3.4 million has been awarded to small businesses. For a list of the DOE OSDDBU events calendar see **EXHIBIT 3** on page 26.

### **G. Assist in developing Implementation Plans**

Due to the lack of funds, the Department of Energy has been unable to develop implementation plans for potential breakout of M&O subcontracts.

### **H. Conduct subcontract reviews of M&O Prime Contractors**

Due to the lack of funds, DOE has not been able to conduct subcontract reviews of any M&O contracts.

### **I. DOE Mentor-Protégé Program**

The Department's Mentor-Protégé Program strives to increase subcontracting opportunities by utilizing DOE prime contractors to mentor small businesses. The DOE Mentor-Protégé Program provides all prime contractors with the ability to serve as a mentor. This process allows the prime contractor, as a mentor, to negotiate subcontracts directly with 8(a), SDB, WOSB and HUBZone firms without competition and with no limits to the size of the subcontract. It further provides that a protégé can be accessed by any prime contractors serving as a mentor.

The DOE OSDBU was pro-active in reaching out to the prospective mentors about the Mentor-Protégé Program. As a result of these efforts, six (6) new Mentor-Protégé Agreements between DOE's prime contractors and small businesses were established.

In FY 2006, DOE had a total of 57 protégés participating in the DOE Mentor-Protégé Program. For a complete list of DOE Mentor Protégés see **EXHIBIT 4** on page 33.

### **J. SBA Mentor-Protégé Program**

DOE continues to work with the SBA to increase the number of SBA Mentor-Protégé agreements. The result of these efforts will be the increased ability of the small business to serve as prime contractors at DOE. In FY 2006, DOE reported 31 firms that received awards as SBA 8(a) Mentor-Protégés.

### **K. OSDBU Small Business Database**

The OSDBU database was developed to identify small businesses that have indicated an interest in doing work with DOE. This database is a customized list that can assist the DOE program offices and procurement staffers identify potential bidders both at the prime and subcontract levels. In FY 2006, DOE added approximately 200 new small businesses to the database. Currently, the database has approximately 2,000 small businesses. The DOE small business database can be accessed at [\*\*https://hqlnc.doe.gov/registration.\*\*](https://hqlnc.doe.gov/registration)

## **L. Prepare Small Business Annual Report to the DOE Secretary and the SBA Administrator**

DOE has gathered the necessary information for the preparation and submission of the FY 2006 Annual Report.

## **X. SMALL BUSINESS RESEARCH & TECHNOLOGY PROGRAMS**

In addition to contracting with small businesses, other opportunities involving research and development, technology development and transfer technology are targeted to small business. The inclusion of this achievement provides a more accurate view of the Department's overall efforts on behalf of small business.

### **A. Small Business Innovation Research Program (SBIR)**

The SBIR is managed by the Department's Office of Science, and supports small businesses with strong research capabilities in science or engineering areas critical to Departmental missions. In FY 2006, the SBIR program obligated about \$99,967,019 to small businesses to perform research and development of innovative advanced concepts aimed at addressing scientific or engineering problems.

For a list of SBIR projects, please visit

<http://www.science.doe.gov/sbir/newweb/awards.htm>.

### **B. Small Business Technology Transfer Program (STTR)**

The STTR is a competitively awarded, three-phase Federal Government program, designed to stimulate technological innovation and provide opportunities for small businesses. The STTR is managed by the Office of Science. It supports small businesses with strong research capabilities, and issues grants that involve substantial cooperative research collaboration between a small business and a non-profit research institution.

The total STTR agency obligations for FY 2006 amounted to \$12,162,300. Of this total, \$9,220,796 was for small businesses. The STTR projects were selected to cover a broad spectrum of energy-related research and development in the areas of electric transmission and distribution; biological and environmental research; fossil, fusion, and renewable energy; energy efficiency; high energy and nuclear physics; advance scientific and computing research; and basic energy sciences.

For a list of projects and additional information, visit: <http://www.science.doe.gov/sbir>.

## **XI. SMALL BUSINESS AWARDS AND SUCCESS STORIES**

DOE has a variety of programs geared to support small business. The chart below reflects the total dollar value of small business awards made by the Department of Energy, followed by success stories of some of the awardees.

### DOE FY 2005 Total Small Business Contributions

Activity/Programs	Value
Small Business Prime Contracts	\$ 1,206,041,000
Small Business Subcontracts	\$ 3,924,067,000
Small Business Innovation Research Program (SBIR)	\$ 99,967,000
Small Business Technology Transfer Program (STTR)	\$ 9,220,796
<b>Total</b>	<b>\$ 5,239,295,815</b>

Small Businesses are making great strides at DOE in the development of their business and technical lines, achievements which are not always reflected by statistics. They are often innovators and pacesetters in new technologies. Whether as a prime contractor or subcontractor, a protégé in a Mentor-Protégé relationship, or as a member of a team, these small businesses provide outstanding contributions to the DOE mission, often achieving savings and efficiencies for DOE. **EXHIBIT 1** includes a sampling of some of the premier small businesses with superior performance.

**\*\*\*END\*\*\***



## **EXHIBITS**

## **EXHIBIT 1**

### **DOE Small Business Success Stories**

**1 Source Consulting, Inc.**  
**7501 Forbes Boulevard**  
**Suite 101**  
**Seabrook, MD 20706-2252**  
[www.1-sc.com](http://www.1-sc.com)  
**DUNS: 127896384**  
**Certifications: SB, SDB, 8(a)**

In December, 2005, DOE awarded a 7 year, \$1 billion award to Energy Enterprise Solutions, LLC (EES) in partnership with the Department of Energy's Most Efficient Organization (MEO), to support the Department's IT requirements as a result of the recently completed DOE A-76 IT Competitive Sourcing Study. EES, a small business joint venture, was between 1 Source Consulting, Inc. (<http://www.1-sc.com>) and 8(a) firm RS Information Systems (<http://www.rsis.com>) as part of an SBA certified Mentor Protégé agreement.

1 Source was formed in May 1999 and was certified by the US Small Business Administration as an 8(a) company in July 2000. Its corporate headquarters are located in Seabrook, Maryland, with satellite offices in Germantown, Maryland, and Washington, DC. It offers mission-critical Program Management and Oversight, Business Transformation, Software Engineering and Applications Development, Network Engineering and Management, Help Desk/Call Center and End-User Technical Support, and Systems Engineering and Technical Assistance.

The first contract ever awarded to 1 Source was in 1999 supporting the Department's Office of Science, providing application development and maintenance support. Since that time, 1 Source has provided support to a number of programs within DOE including: Office of Mathematical, Informational and Computational Sciences (ESNet Support and Maintenance), Office of the Chief Information Officer (Project eXCITE), Office of Environmental Management (Help Desk), Office of Independent and Oversight Assurance (Tier I, II, III support), Office of Science (ePME & Streamlining Departmental Grants Processes Initiative).

In conjunction with the DOE Federal IT workforce, this single integrated Federal/contractor solution is providing consolidated IT services, simple access, effective management, strengthened security, and improved performance by delivering services on time and with exemplary quality throughout DOE, its Federal stakeholder communities, and the American public. EES will support DOE in a wide range of information technology areas including enterprise architecture and capital investment planning, cyber-security, applications/ web design and engineering for DOE corporate systems, and technical support for the DOE IT Infrastructure and operations, including telecommunications, network engineering and operations, applications hosting, desktop

management and user support services. EES leads an integrated team of experienced DOE contractors including ASRC Airfield and Range Services Corporation, CNSI, and DSD Laboratories, Science Applications International Corporation (SAIC), Booz Allen Hamilton, Computer Sciences Corporation, e-Management, Highland Technology Services Inc., Project Performance Corporation and many others.

**Fluid Controls and Components, Inc.**

**455 St. Helens Avenue**

**Tacoma, WA 98404-2433**

**(253)383-3224**

**[www.fluidcontrols.net](http://www.fluidcontrols.net)**

**DUNS: 128932303**

**Certifications: SB, SDB, HUBZone, Women Owned**

Fluid Controls and Components, Inc. (FCCI), serves as a subcontractor to Bechtel National, Inc., at the Hanford Nuclear Reservation. As of 2006, FCCI contracted values are in the range of \$2.5 to \$3.5 million.

Fluid Controls and Components Inc. (FCCI) was formed in the spring of 2003. Individuals such as Carrie Brittain, Bechtel Small Business Advocate, helped educate, direct and encourage FCCI as well as other small companies to participate with Bechtel on the River Protection Project-Waste Treatment Plant (RPP-WTP) located on the Hanford Nuclear Reservation. After fulfilling the registration requirements for Bechtel National Inc., FCCI attended various supplier forums held at the project office. Each discipline was represented by specific individuals responsible for developing meaningful business relationships, with emphasis on small business arrangements.

Shortly thereafter, FCCI received its first inquiry and prepared a response which resulted in a \$900 purchase order for forged steel pipe. Although the profit was only \$90, this transaction eventually lead to a multi-million dollar contract.

Bechtel's involvement has assisted FCCI in developing relationships with other companies regarding similar industrial requirements. These groups include DOE, DOD, Parsons, Fluor and Worley Parsons. FCCI is currently exporting materials to Iraq for numerous reconstruction projects via these groups and supporting their North American requirements as well.

**Integrated Solutions & Services, Inc.**

**318 N Gay St. Suite 202**

**Knoxville, TN 37917-7515**

**(865) 524-5223**

**[www.intsolutions.net](http://www.intsolutions.net)**

**DUNS: 067943477**

**Certifications: SB, HUBZone, Women Owned**

On October 4, 2005, Oak Ridge Associated Universities (ORAU) extended a Mentor-

Protégé agreement to Integrated Solutions and Services, Inc. (ISS), a woman-owned small business located in a HUBZone in Knoxville, TN. ISS owner Vickie Dyer, ISS president Tom Jones and ORAU president Ron Townsend signed an agreement initiating a support relationship as provided under the U.S. Department of Energy's (DOE) Mentor-Protégé program.

Recently, ISS was awarded a \$1 million, one year waste management blanket contract with the M&O contractor at a DOE national security complex. Due to funding requirements, the project was fast tracked, and the first phase was completed in three weeks, a reduction from the estimated 15 week forecast. The scope of the project included establishing an assembly line where individual chemicals could be brought from all points inside the complex. The chemicals would be received and sorted for compatibility, packaged and loaded for transportation and disposed. The assembly line concept was so efficient that the customer management and the end users expanded the project scope and funded an additional half million to this project. Over 3,000 containers in total were sorted packaged and shipped in the three week period substantially reducing the administrative management cost to the national security complex customer.

ISS has been doing work with ORAU for the past year and supports several ORAU programs for both DOE and other government agencies. ISS's technical capabilities have increased tremendously over the last year. The firm has developed capabilities in several very complex service areas, such as health physics, toxicological services and modeling, and event planning/meeting management services. ISS is astute in recognizing specific capabilities required and ensuring that resources are made available to meet those requirements, even when the requirements necessitate staff expansion by nominee subcontractor.

**KQ Services, Inc.**  
**7274 Bankhead Hwy.**  
**Suite B**  
**Douglasville, GA 30134-1643**  
**(770)489-0244**  
**DUNS: 613387240**  
**SBA Certifications: SB, SDB**

KQ Services, Inc., is a Small Disadvantaged Business recently graduated from the Section 8(a) Program. They provide janitorial and building maintenance services and have been a Protégé of Washington Savannah River Co. (WSRC) since 2005.

KQ Services received a subcontract with Savannah River with a one year term and one option year. The total estimated cost for this scope was \$2.9 Million. Based upon KQ Services' performance during this subcontract, a Mentor-Protégé Agreement was entered into between KQ Services and WSRC.

During the term of the subcontract, a decision was made to restructure the subcontract to include additional scope. Since WSRC had a Mentor-Protégé Agreement in place with

KQ Services, a noncompetitive award was made to KQ Services to provide the additional scope and add three additional option years to the subcontract. The total estimated price for the additional scope and option years is \$11.4 Million.

This relationship has been very successful for both WSRC and KQ Services. Through the team effort, KQ Services has been afforded skills and opportunities in a strong safety oriented program that has allowed them to hone their skills in OSHA reporting requirements and other safety related programs. Based on customer satisfaction and their ability to meet deadlines, along with recommendations from SRS, KQ Services was recently awarded a subcontract at Fort Steward Army Base located in Fort Steward, Georgia, to provide janitorial services, including floor care services. The subcontract is a one year base with three option years. The total estimated price of the subcontract is \$1.8 Million.

KQ Services recently completed a contract at Fort Gordon, Georgia, in December 2005. They have had contracts at Fort Bragg, NC, Tyndall Air Force Base in Florida and Hurl Burt AFB in Florida. Based upon documentation received from KQ Services, the assistance given to KQ's business partners and the business relationship that KQ has established with their Mentor, WSRC has put KQ over the top and in position to be awarded the future contracts.

**Randolph Construction Services, Inc**  
**116 W. Bonneville Street**  
**Pasco, WA 99301-5331**  
[www.randolphcs.com](http://www.randolphcs.com)  
**DUNS: 063864623**  
**SBA Certifications: SB, SDB, 8(a)**

Randolph Construction Services Inc. is a Small Disadvantaged, Woman-Owned, Veteran-Owned, 8(a), full service general construction firm that specializes in projects with unique requirements such as difficult site conditions, occupancy requirements and or extremely fast track schedules. Randolph demonstrates the skills and the philosophy that Fluor looks for in a small business, to groom to be a long term partner. In March of 2005, Fluor adopted Randolph in a formal DOE Mentor-Protégé Agreement. The relationship was carefully structured to ensure that it would provide real long term benefits to Randolph.

2005 was a year of tremendous growth for Randolph. Through this growth, Fluor has provided mentoring and assistance to Randolph in areas including: government cost accounting, general business and long term planning, development of a website, marketing assistance and proposal review, bonding capacity, and general business acumen. Specific areas of success are:

- Fluor provided Randolph's with an opportunity to embed themselves for an apprenticeship in a project management organization on one of Fluor's key initiatives. Randolph gained first hand experience in project management on a larger scale.

- With an introduction provided by Fluor Hanford, Randolph has secured a teaming arrangement on a large Air Force contract which Fluor was awarded. Randolph is a partner on a number of other proposals which Fluor is currently preparing.
- Randolph was awarded \$523K contract dollars in FY05. For FY06, pending funding approval, FH is poised to award a design build contract in excess of \$1 million dollars, and another similar project of approximately \$1.5M. Randolph has proven its ability to add value to our projects, which is leading to this increase in Hanford business volume.

In 2005, Randolph more than doubled its business from \$4.4 to \$10.4 million in annual sales. Such rapid growth for any company is difficult; for a small business, it can be fatal. Thanks to the tenacity of the woman in the President's chair, and in part to the guiding hand of Fluor, Randolph has survived and is growing ever stronger. Sales for 2006 are already at \$8M. Randolph was awarded the Mid-Columbia Small Business of the Year Silver Award in 2005 and 2006. Fluor is very proud of its Protégé, and is excited to see them grow into a valuable partner in our government arena.

**White Shield, Inc.**  
**2515 W. Falls Avenue**  
**Kennewick, WA 99339-3041**  
**(509)734-0789**  
[www.whiteshield.com](http://www.whiteshield.com)  
**DUNS: 097242234**  
**SBA Certifications: SB, SDB, 8(a)**

Under a \$6.5 Million Dollar subcontract with Bechtel National, White Shield Inc., is providing construction-surveying services for the Waste Vitrification Plant at the Hanford Nuclear Reservation. The project started October 2001 and is expected to last 10 years with an overall price tag over \$10 billion. This contract has permitted White Shield, Inc., to employ ten (10) experienced survey crews, survey managers and CADD support personnel to provide technical support for the industrial construction layout, GPS layout, and CADD operations.

White Shield, Inc. is supporting the construction of the Pretreatment Building, High-Level Waste Building, Low Activity Waste Building, Laboratories, in addition to the support and balance of facilities for this Department of Energy, River Protection Project. Due to the complex nature of this project, the surveying services require a high degree of competence and experience in industrial construction and GPS surveying techniques for the construction layout and the as-builds. Because the project is a nuclear processing facility the surveying is governed by the Price Anderson Act (PAAA) commission requirements, and the rigorous Nuclear Quality Assurance (NQA-1) standards. White Shield, Inc., is a Native American owned land surveying and environmental consulting firm established in 1978. The firm is owned and managed by Stuart Fricke, a member of the Arikara Tribe from Fort Berthold, North Dakota. The firm employs a staff of over thirty-five personnel located throughout the Pacific Northwest within two office locations. Experienced personnel include project managers, surveyors, construction

inspectors, environmental engineers, licensed hydrologists and geologists, environmental assessors, quality assurance professionals, CADD technicians and administrative support staff.

White Shield Inc. is Washington State Certified MBE, DBE and SBA 8(a) Certified and is active in various minority organizations such as the American Indian Council of Architects and Engineers (AICAE), The Northwest Minority Business Council and the Northwest Minority Supplier Development Council.

### **Environmental Management (EM) Large Contract Awards to Small Businesses**

In FY 2006, EM made awards to the following small business firms:

- |               |  |
|---------------|--|
| October 2005  | A \$4.5 million small business set-aside contract was awarded to <u>Pecos Management Services, Inc.</u> , to provide independent reviews and evaluations of the design, construction and operation of the Waste Isolation Pilot Plant in Carlsbad, New Mexico.   |
| October 2005  | A \$19.4 million Indefinite Delivery/Indefinite Quantity contract task order was awarded to <u>LATA-Sharp</u> for the completion of cleanup activities at the Ashtabula Closure Project in Ashtabula, Ohio. LATA-Sharp is a service-disabled veteran owned small business firm.  |
| December 2005 | A \$191.6 million small business set-aside contract was awarded to <u>Paducah Remediation Services, LLC</u> , a joint venture between <u>Portage Environmental, Inc.</u> , an 8(a) small disadvantaged business, and Shaw Environmental, Inc. The contract is for environmental remediation and waste management at the Department's Paducah Gaseous Diffusion Plant in Paducah, Kentucky. |



## EXHIBIT 2

### AGENDA AT A GLANCE

All venues will take place at the Washington State Convention and Trade Center

#### TUESDAY, JUNE 27, 2006

4:00 p.m. – 8:00 p.m.	Registration	North Lobby
6:00 p.m. – 8:00 p.m.	“Welcome to Seattle” Reception	Hall 4D
	Cyber Café: We invite you to visit our cyber café, located near the registration area.	

#### WEDNESDAY, JUNE 28, 2006

7:00 a.m. – 7:00 p.m.	Registration	North Lobby
7:30 a.m. – 8:30 a.m.	Continental Breakfast	Hall 4D
8:30 a.m. – 10:30 a.m.	Plenary Session	Hall 4F
8:30 a.m. – 9:00 a.m.	Opening Session – Welcoming Remarks	
9:00 a.m. – 9:45 a.m.	Doing Business with the U.S. Department of Energy (DOE)	
9:45 a.m. – 10:30 a.m.	Subcontracting Opportunities with DOE/NNSA Prime Contractors (Part I)	
10:30 a.m.	Business Expo Ribbon-Cutting Ceremony	Hall 4E
10:30 a.m. – 12:30 p.m.	Business Expo	Hall 4E
12:30 p.m. – 1:30 p.m.	DOE Small Business Awards Luncheon ✦ <i>Presentation of 2005 Secretary's Small Business Awards</i>  Keynote Speaker: <i>Ms. Theresa Alvillar-Speake, Director, Office of Economic Impact and Diversity, U.S. Department of Energy</i>	Hall 4F
1:30 p.m. – 5:30 p.m.	Business Expo	Hall 4E
2:00 p.m. – 3:30 p.m.	Breakout Session: ✦ <i>Procurement Protest Process</i> ✦ <i>Basic Project Execution (Part I)</i> ✦ <i>Procurement Opportunities with Other Federal Agencies</i> ✦ <i>Technology Transfer</i>	Room 4C-1 Room 4C-2 Room 4C-3 Room 4C-4
3:45 p.m. – 5:00 p.m.	Breakout Session: ✦ <i>Basic Project Execution (Part II)</i> ✦ <i>Service-Disabled Veteran-Owned Business Opportunities</i> ✦ <i>Women-Owned Business Opportunities</i>	Room 4C-2 Room 4C-3 Room 4C-4
6:00 p.m. – 9:00 p.m.	Small Business Reception & Buffet Dinner	Hall 4F



# THURSDAY, JUNE 29, 2006

7:00 a.m. – 5:00 p.m.	Registration	North Lobby
7:30 a.m. – 8:30 a.m.	Continental Breakfast	Hall 4D
8:30 a.m. – 11:30 a.m.	Plenary Session	Hall 4F
8:30 a.m. – 9:30 a.m.	DOE Mentor-Protégé Program	
9:30 a.m. – 10:00 a.m.	Energy Efficiency Panel	
10:00 a.m. – 10:45 a.m.	Subcontracting Opportunities with DOE/NNSA Prime Contractors (Part II)	
10:45 a.m. – 11:30 a.m.	Subcontracting Opportunities with DOE/NNSA Prime Contractors (Part III)	
10:30 a.m. – 12:30 p.m.	Business Expo	Hall 4E
12:30 p.m. – 1:30 p.m.	NNSA Small Business Awards Luncheon ♦ <i>Presentation of the 2005 NNSA Small Business Awards</i>  Keynote Speaker: <i>Michael C. Kane,</i> <i>Associate Administrator for Management and Administration,</i> <i>National Nuclear Security Administration</i>	Hall 4F
1:30 p.m. – 3:30 p.m.	Business Expo	Hall 4E
2:00 p.m. – 4:00 p.m.	Breakout Session: ♦ <i>Proposal Development: Developing the Winning Approach</i> ♦ <i>Small Business Programs and Certifications</i>	Room 4C-2 Room 4C-3
2:00 p.m. – 5:00 p.m.	DOE/Prime Contractors Small Business Program Managers' Meeting	Room 4C-4

EVENING ON OWN

# FRIDAY, JUNE 30, 2006

Matchmaking Forum	<i>Please note that the Matchmaking forum is limited to registered buyers and sellers only</i>	
7:30 a.m. – 12:00 p.m.	Matchmaking Registration	North Lobby
7:30 a.m. – 8:30 a.m.	Continental Breakfast	North Lobby
8:30 a.m. – 12:00 p.m.	Matchmaking Forum	Hall 4C
12:00 p.m. – 1:00 p.m.	Matchmaking Luncheon Keynote Speaker: <i>Stephen Galvan,</i> <i>Chief of Staff &amp; COO, U.S. Small Business Administration</i>	Hall 4D
1:00 p.m. – 5:00 p.m.	Matchmaking Forum	Hall 4C

EVENING ON OWN

**EXHIBIT 3****OSDBU Events Calendar**

<b>AS OF DEC. 2006</b>	<b>2006</b>			
<b>DATE</b>	<b>CONFERENCE &amp; EVENTS</b>	<b>LOCATION</b>	<b>PROGRAM OFFICE</b>	<b>STATUS</b>
<b>FEB. 6-7</b>	RES 2006 Reservation Economic Summit & Business Trade Fair <a href="http://www.ncaied.org">www.ncaied.org</a>	Las Vegas, NE Las Vegas Hilton Director Speake participated in Federal procurement roundtable	ED-3	Attended
<b>FEB. 8</b>	Las Vegas Chamber of Commerce	Las Vegas, NV Director Keynote Speaker	ED-3	Attended
<b>FEB. 9</b>	American Business Radio; Ask the Expert Series – <a href="http://www.infoGOVonline.com">www.infoGOVonline.com</a>	Washington, DC Director Speake participated and spoke on small business panel	ED-3	Attended
<b>FEB. 9</b>	LATINA Style 50 <a href="http://www.latinastyle.com">www.latinastyle.com</a>	Washington, DC OSDBU participated	ED-3	Attended
<b>FEB. 13</b>	Small Business Administration (SBA) Small Business Matchmaking Event Series <a href="http://www.sba.gov">www.sba.gov</a>	Oakland, CA OSDBU participated	ED-3	Attended
<b>FEB. 20</b>	National Association of Women Business Owners (NAWBO) – Public Policy Days	Pentagon City - Ritz Carlton Networking Session – Director	ED-3	Attended

	Conference <a href="mailto:national@nawbo.org">national@nawbo.org</a>	Speake represented DOE Small Business Office.		
<b>FEB. 22-23</b>	Minority Business & Professional Network “Economic Empowerment & National Women’s Leadership Conference” <a href="mailto:Info@mbpn.org">Info@mbpn.org</a>	Washington, DC OSDBU participated Theresa Speake, Director, to receive Small Business Advocate Award.	ED-3	Attended
<b>MAR. 2</b>	“Ask the Expert” Session	Internet conference – Director Speake featured	ED-3	Attended
<b>MAR. 14</b>	Congressman Moran’s Procurement Conference	Fairfax, VA OSDBU participated	ED-3	Attended
<b>MAR. 17</b>	Oakridge National Lab Subcontracting Awards	Oakridge, TN Director Speake keynote and awards presenter.	ED-3	Attended
<b>MAR. 20</b>	Women Construction Owners & Executives, USA	Washington, DC OSDBU Staff Participated	ED-3	Attended
<b>MAR 22</b>	Service Disabled and Veteran-Owned Small Business Conference <a href="http://www.nmsbdc.org">www.nmsbdc.org</a>	Las Cruces, New Mexico Director participated in “Small Business Teaming Panel”	ED-3	Attended
<b>MAR. 23</b>	Minority Business & Professional Network Business Fair and Procurement Conference. <a href="mailto:info@mbda.org">info@mbda.org</a>	Washington, DC OSDBU participated	ED-3	Attended
<b>MAR. 29-30th</b>	US Women’s Chamber of Commerce Procurement Summit <a href="http://www.nationalprocurementcouncil.org">www.nationalprocurementcouncil.org</a>	Hotel Washington, DC OSDBU staff participated	ED-3	Attended
<b>APR. 5</b>	U.S. Hispanic Legislative Conference – Small Business	Washington, DC Director Speake made remarks and promoted Seattle Small Business conference.	ED-3	Attended

<b>APR. 6</b>	National Association of Professional Asian American Women <a href="http://www.napaw.org">www.napaw.org</a>	Bethesda, MD Director Speake participated in Federal procurement panel and OSDBU participated in EXPO.	ED3	Attended
<b>APR. 7-8</b>	DOE 7 <sup>th</sup> Annual Small Business Conference – Seattle Site Visit	Seattle, WA Associate Director, participated	ED-3	Attended
<b>APR. 12-13</b>	SBA EXPO 2006 <a href="http://www.sba.gov/expo">www.sba.gov/expo</a>	Washington, DC OSDBU participated	ED-3	Attended
<b>APR. 20</b>	GSA 15th Annual OSDBU Procurement Conference <a href="http://www.GSA.gov">www.GSA.gov</a>	Upper Marlboro, MD OSDBU staff participated. Director Speake interviewed on “Meet the OSDBU’s”	ED-3	Attended
<b>APR. 28-30</b>	2006 Idaho Hispanic Youth Symposium <a href="http://www.inel.gov/community/hispanic_youth.shtml">http://www.inel.gov/community/hispanic_youth.shtml</a>	Sun Valley, Idaho Director participated. Trip included visit to Idaho Operations Office, INEE Lab and meeting small business program managers.	ED-1	Attended

<b>MAY 3 -4</b>	Veterans Biz Journal and California Disabled Business Alliance – “Keeping the Promise” <a href="http://www.vobexpo.com">www.vobexpo.com</a>	Anaheim, CA OSDBU supported event and sent 2 regional small business program managers.	ED3	Attended
<b>MAY 10-12</b>	U.S. Chamber of Commerce Small Business Summit ACCESS 2006 <a href="http://www.uschamber.com">www.uschamber.com</a>	Washington, DC OSDBU participated with the small business exhibit.	ED-3	Attended
<b>MAY 11</b>	DC Chamber of Commerce - Business Seminar	Washington, DC Associate Director participated in Federal procurement panel	ED3	Attended
<b>MAY 11</b>	U.S. Department of Housing & Urban Development –Small Business Conference	L’ Enfant Plaza, Washington, DC OSDBU Staff participated in Small Business EXPO	ED3	Attended
<b>MAY 15-17</b>	CelebrAsian 2005 U.S. Pan Asian American Chamber of Commerce <a href="http://www.uspaacc.com">www.uspaacc.com</a>	Chicago, IL Regional Small Business Program Manager attended and promoted the DOE Annual small Business Conference in Seattle	ED-3	Attended
<b>JUNE 12</b>	U.S. Congresswoman Melissa Hart/SBA Business Matchmaking Workshop	Cranberry, PA Regional Learning Alliance Pittsburg Office Attending	ED-3	Attended
<b>JUNE 12</b>	U.S. Small Business Administration National Business Woman’s Conference Matchmaking Event <a href="http://www.wbiznet.biz/wbc/home.htm">www.wbiznet.biz/wbc/home.htm</a>	Washington, DC JW Marriott Hotel OSDBU participated	ED-3	Attended
<b>JUNE 13</b>	Congressman Ruben Hinojosa - Economic Development Issues Conference	Washington, DC Director Speake participating in Issues Conference LJ119 Jefferson Building	ED-3	Attended

<b>JUNE 27-30</b>	The 7th Annual DOE Small Business Conference Expo & Matchmaking Forum SB Program Managers Meeting <a href="http://www.smallbusiness-outreach.doe.gov">www.smallbusiness-outreach.doe.gov</a>	Seattle, WA Seattle Convention Center OSDBU and Director hosted and conducted national Confernece	ED3	Attended
<b>JUNE 26-29</b>	The National Veterans Small Business Conference	Las Vegas, NV Greg Gonzales, SBPM/NNSA, representing DOE.	ED-3	Attended
<b>JULY 31</b>	Senator Lindsey Graham's Small Business Seminar	Columbia, SC Director Speake participating	ED-3	Attended
<b>JULY 19</b>	MANA National Hermanitas Summer Institute <a href="http://www.hermana.org">www.hermana.org</a>	Crystal City, VA Director participated	ED-3	Attended
<b>JULY 26-28</b>	Texas Association of Mexican American Chamber of Commerce (TAMACC) El Paso Chamber	El Paso, TX Had Regional support who participated in Expo	ED-3	Attended
<b>AUG. 10</b>	Illinois Hispanic Chamber of Commerce Business Expo	Chicago, IL Regional Support	ED-3	Attended
<b>AUG. 16</b>	US Women's Chamber of Commerce-National Procurement Council <a href="http://www.nationalprocurementcouncil.org">www.nationalprocurementcouncil.org</a>	Washington, DC OSDBU participated	ED-3	Attended
<b>AUG. 21</b>	Senate Committee on Indian Affairs "Roundtable on Federal Contracts and Indian Tribes"	Bismark, ID Regional participation	ED-3	Attended
<b>AUG. 29-SEPT. 1</b>	MED WEEK (Dept. of Commerce) Minority Business Development Agency (MBDA) <a href="http://www.commerce.gov">www.commerce.gov</a>	OMNI Shoreham Hotel, Washington, DC OSDBU participated	ED-3	Attended

<b>AUG. 24-25</b>	Veteran's Business Journal Veteran-owned Business Expo	Annapolis, MD OSDBU participated	ED-3	Attended
<b>SEPT. 7-9</b>	Latina Style National Symposium-Small Business	Washington, DC OSDU participated	ED-3	Attended
<b>SEPT. 11-12</b>	Women Impacting Public Policy Expo	Washington, DC OSDBU participated	ED-3	Attended
<b>SEPT. 22-23</b>	27 <sup>TH</sup> USHCC Annual National Convention & Business Expo	Philadelphia, PA Director participated	ED-3	Attended
<b>SEPT. 21-22</b>	Veteran Owned Business East Expo	Hampton, VA VOB East Expo Regional participation	ED-3	Attended
<b>SEPT. 29</b>	Ohio Hispanic Chamber of Commerce-Business Awards	Columbus, OH Director Speake was the keynote	ED-3	Attended
<b>OCT. 5-6</b>	GSA-Service Disabled Small Business Conference <a href="http://www.GSA.gov">www.GSA.gov</a>	Albuquerque, NM Regional Support	ED-3	Attended
<b>OCT. 11</b>	Association of Procurement Technical Assistance Conference	Bethesda, MD Director Speake participated	ED-3	Attended
<b>OCT. 11</b>	U.S. Indian American Chamber of Commerce (USIACC) – U.S. Department of Energy "Business Network" Reception	Washington DC OSDBU and Senior DOE staff participated	ED-3	Attended
<b>OCT. 12</b>	U.S. Indian American Chamber of Commerce (USIACC) Expo	Washington, DC Renaissance Hotel Director Speake on panel and OSDBU staff participated	ED-3	Attended
<b>OCT. 25-26</b>	Diversity & Women's Leadership Summit and Gala <a href="http://www.bwni.com">www.bwni.com</a>	Washington, DC Organization of States Buildings Director participated	ED-3	Attended

<b>OCT. 31</b>	Women Impacting Public Policy Leadership Conference Call (WIPP) <a href="http://www.wipp.org">www.wipp.org</a>	Washington, DC Director Speake participated in Procurement Conference call	ED-3	Attended
<b>NOV. 30</b>	US Women's Chamber of Commerce National Procurement Council-Virtual Network	Washington, DC OSDBU staff & NNSA participated	ED-3	Attended
<b>DEC. 12-13</b>	GSA "Opening Doors" Veteran-Owned, Disabled Veteran Owned & HUBZone Outreach Conference. <a href="http://www.qsa.gov">www.qsa.gov</a>	Indian Wells, CA Regional Support	ED-3	Attended



## **EXHIBIT 4**

**Department of Energy  
Listing of Mentors and Protégés  
Mentor-Protégé Program**

**December 11, 2006**

<b>Mentor</b>	<b>Protégé</b>	<b>Protégé SB Status</b>	<b>Expiration</b>	<b>Program Contracting Activity</b>	<b>SBPM(s)</b>	<b>Status of Mentoring Agreement</b>
1. Advanced Resource Technologies, Inc. 2800 Eisenhower Avenue, 4 <sup>th</sup> Fl. Alexandria, VA 22314 Charles Anderson (703)836-8811 charles.anderson@teamarti.com	Performance-based Solutions, Inc. (PbSi) 1800 Diagonal Road Center, Suite 600 Alexandria, VA 22314 Jacqueline Woodard, President/CEO (703) 836-4092 <a href="mailto:jwoodard@taskpsi.com">jwoodard@taskpsi.com</a>	SB, SDB, 8(a), WOSB	7/29/08	EM/Savannah River	Kay Rash/ David Hepner	Active
2. Bechtel Jacobs Company, LLC East Tennessee Technology Park Hwy. 58 P.O. Box 4699 Oak Ridge, TN 37831 McArthur Moore (865)576-3847 <a href="mailto:mzo@bjcllc.org">mzo@bjcllc.org</a>	Restoration Services, Inc. 100 Westview Lane Oak Ridge, TN 37831 Richard D. Ferguson, Vice President (865) 241-1148 <a href="mailto:rferguson@rsienv.com">rferguson@rsienv.com</a>	SB,	12/17/07	EM/Oak Ridge	Kay Rash/ Freda Hopper	Active
3. Bechtel BWXT Idaho, LLC 2525 North Fremont Avenue, Idaho Falls, ID 83415 Michelle Wiest 208-526-0634 <a href="mailto:michelle.wiest@inl.gov">michelle.wiest@inl.gov</a> Cathy L. Salazar (SBPM) 208-526-3072	North Wind, Inc. 545 Shoup Avenue, Suite 200 Idaho Falls, ID 83405 Sylvia Medina, President 208-528-8718 <a href="mailto:smedina@nwindenv.com">smedina@nwindenv.com</a> (Natalie Packer)	SB, SDB, 8(a), WOSB	6/24/07	EM/ Idaho	Kay Rash/ Maria Mitchell	Active
4. Bechtel National, Inc. Hanford Waste Treatment 2435 Stevens Center Pkwy. Richland, WA 99352	Timberline Process and Controls, Inc. 44208 SE 159 <sup>th</sup> Street	SB, SDB	1/17/07	EM/Office of River Protection	Kay Rash/	Active

Ronald F. Naventi 509-371-2330 Carrie Brittain <a href="mailto:cjbritta@bechtel.com">cjbritta@bechtel.com</a>	North Bend, WA 98045 (425) 888-3335 Randy Tweten, President <a href="mailto:rtweten@msn.com">rtweten@msn.com</a>					
5. Bechtel National, Inc. Hanford Waste Treatment 2435 Stevens Center Pkwy. Richland, WA 99352 Ronald F. Naventi 509-371-2330 Carrie Brittain <a href="mailto:cjbritta@bechtel.com">cjbritta@bechtel.com</a>	Tempo Fabricators, Inc. 3436 Airport Dr. Bellingham, WA 98226 Pete Chapman 360-734-3600 ex.3323 <a href="mailto:pchapman@dbnw.com">pchapman@dbnw.com</a>	SB, SDB	11/23/07	EM/Office of River Protection	Kay Rash/	Active
6. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Gloria D. Mencer 865-576-2090 <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	Tennessee State University 3500 John Merritt Blvd. Nashville, TN 37209-1561 Dr. Maria Thompson 615-963-7644 <a href="mailto:mthompson@tnstate.edu">mthompson@tnstate.edu</a>	HBCU	6/01/07	NNSA/ Oak Ridge	Gary Lyttek/ Freda Hopper	Active
7. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 <a href="mailto:lwa@y12.doe.gov">lwa@y12.doe.gov</a> Gloria D. Mencer (SBPM) 865-576-2090 <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	Legacy Resource Consulting Corporation 137 Union Valley Road Oak Ridge, TN 37830 Chiquita Young, President/CEO 615-776-1537 615-776-1547 (Fax) <a href="mailto:legacyrcc@comcast.net">legacyrcc@comcast.net</a>	SB, SDB, 8(a), WOSB	4/11/07	NNSA/ Oak Ridge	Gary Lyttek/ Freda Hopper	Active
8. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Robert Waters 865-576-8500 <a href="mailto:lwa@y12.doe.gov">lwa@y12.doe.gov</a> Gloria D. Mencer (SBPM) 865-576-2090 <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	MS Technology, Inc. 137 Union Valley Road Oak Ridge, TN 37830 Harbans Singla, President 865-483-0895 865-482-5396 (Fax) <a href="mailto:hsingla@mstechnology.com">hsingla@mstechnology.com</a>	SB, SDB,	8/11/07	NNSA/ Oak Ridge	Gary Lyttek/ Freda Hopper	Active
9. BWXT-Y-12, LLC	Haselwood Enterprises, Inc.	SB,			Gary Lyttek/	

<b>P.O. Box 2002</b> <b>Oak Ridge, TN 37831</b> <b>Robert Waters</b> <b>865-576-8500</b> <a href="mailto:lwa@y12.doe.gov">lwa@y12.doe.gov</a> <b>Gloria D. Mencer (SBPM)</b> <b>865-576-2090</b> <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	<b>1009 Commerce Park Drive, Suite 300A</b> <b>Oak Ridge, TN 37830</b> <b>Rose Wood, President</b> <b>865-483-7007</b> <a href="mailto:woodhasel@aol.com">woodhasel@aol.com</a>	<b>SDB,</b>	<b>3/31/07</b>	<b>NNSA/ Oak Ridge</b>	<b>Freda Hopper</b>	<b>Active</b>
<b>10. BWXT-Y-12, LLC</b> <b>P.O. Box 2002</b> <b>Oak Ridge, TN 37831</b> <b>Robert Waters</b> <b>865-576-8500</b> <a href="mailto:lwa@y12.doe.gov">lwa@y12.doe.gov</a> <b>Gloria D. Mencer (SBPM)</b> <b>865-576-2090</b> <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	<b>South Carolina State University</b> <b>300 College St. NE</b> <b>Orangeburg, SC 29117</b> <b>Dr. Kenneth Lewis</b> <b>865-574-9879</b> <a href="mailto:KL1@y12.doe.gov">KL1@y12.doe.gov</a>	<b>HBCU</b>	<b>9/30/08</b>	<b>NNSA/OAK RIDGE</b>	<b>Gary Lyttek/ Freda Hopper</b>	<b>Active Renewal signed on August 31, 2006</b>
<b>11. BWXT-Y-12, LLC</b> <b>P.O. Box 2002</b> <b>Oak Ridge, TN 37831</b> <b>Robert Waters</b> <b>865-576-8500</b> <b>Gloria D. Mencer (SBPM)</b> <b>865-576-2090</b> <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	<b>East Tennessee Mechanical Contractors, Inc.</b> <b>109 Bertrand St. NE</b> <b>Knoxville, TN 37917</b> <b>Mark Deathridge</b> <b>865-522-6108</b> <a href="mailto:etmccorp@etmc-inc.com">etmccorp@etmc-inc.com</a>	<b>SB, SDB</b>	<b>3/31/07</b>	<b>NNSA/Oak Ridge</b>	<b>Gary Lyttek/ Freda Hopper</b>	<b>Active</b>
<b>12. BWXT-Y-12, LLC</b> <b>P.O. Box 2002</b> <b>Oak Ridge, TN 37831</b> <b>Robert Waters</b> <b>865-576-8500</b> <b>Gloria D. Mencer (SBPM)</b> <b>865-576-2090</b> <a href="mailto:mencergd@y12.doe.gov">mencergd@y12.doe.gov</a>	<b>G2 Engineering &amp; Management Inc.</b> <b>101 Donner Drive</b> <b>Oak Ridge, TN 37830</b> <b>Michael Twine</b> <b>865-482-4271</b> <a href="mailto:mike.twine@g2em.com">mike.twine@g2em.com</a>	<b>SB, SDB</b>	<b>3/31/07</b>	<b>NNSA/Oak Ridge</b>	<b>Gary Lyttek/ Freda Hopper</b>	<b>Active</b>
<b>13. BWXT-Y-12, LLC</b> <b>P.O. Box 2002</b> <b>Oak Ridge, TN 37831</b> <b>Robert Waters</b>	<b>Fisk University</b>	<b>HBCU</b>	<b>9/18/08</b>	<b>NNSA/Oak Ridge</b>	<b>Gary Lyttek/ Freda Hopper</b>	<b>Active</b>

865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov						
14. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Robert Waters 865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov	American Defense Services, Inc. 3333 West Napoleon Avenue, Suite 104 Metairie, LA 70001-2882 Ralph L. Person, Pres. (504) 837-4109	SB, SDVO SBSB	9/15/07	NNSA/Oak Ridge	Gary Lyttek/ Freda Hopper	Active
15. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Robert Waters 865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov	Alabama State University P.O. Box 271 Montgomery, AL 36101-0271 Dr. Percy J. Vaughn, Jr., Dean (334) 229-4124	HBCU	9/15/07	NNSA/Oak Ridge	Gary Lyttek/ Freda Hopper	Active
16. CH2M Hill, Inc. 3190 George Washington Way, Richland, WA 99352 Leslie Wiberg (509) 372-3457 <a href="mailto:leslie_d_wiberg@rl.gov">leslie_d_wiberg@rl.gov</a>	Williams Professional Services, LLC 633 17 <sup>th</sup> St. Suite 1600 Denver, CO 80202 Spencer Williams <a href="mailto:spence@williamsprofessionalservices.com">spence@williamsprofessionalservices.com</a> (303) 383-5560	SB, SDB	2/25/07	EM/Office of River Protection,	Kay Rash/	Active
17. DynMcDermott Petroleum Operations Company 850 South Clearview Parkway New Orleans, LA 70123 Michael Vermeulen 504-734-4625 <a href="mailto:michael.vermeulen@spr.doe.gov">michael.vermeulen@spr.doe.gov</a>	Gem Technology 2307 Douglas Rd., Fifth Floor Miami, FL 33145-3056 Livia Arnaiz 305-447-1344 <a href="mailto:joeeaston@gemtechnology.com">joeeaston@gemtechnology.com</a>	SB, SDB,	3/31/06	FE/Strategic Petroleum Reserve	Anita Bedrosian/ Geraldyn Champagne- Funk	Active
18. DynMcDermott Petroleum Operations Company	NU Technology, Inc. 11413 S. Easterlyn Circle	SB,	11/9/07	FE/Strategic	Anita	Active

850 South Clearview Parkway New Orleans, LA 70123 Michael Vermeulen 504-734-4625 michael.vermeulen@spr.doe.gov	New Orleans, LA 70128 Arnold Fletcher, Jr. Chief Technical Officer (504) 245-1244 <a href="mailto:nutech@bellsouth.net">nutech@bellsouth.net</a>	SDB		Petroleum Reserve	Bedrosian/ Geraldyn Champagne- Funk	
19. DynMcDermott Petroleum Operations Company 850 South Clearview Parkway New Orleans, LA 70123 Michael Vermeulen 504-734-4625 michael.vermeulen@spr.doe.gov	BGI Contractors, Inc. P.O. Box 22077 Beaumont, TX 77720 A.B. Bernard, Jr. 409-833-0303 mail@bgicontractors.com	SB, SDB	11/9/07	FE/Strategic Petroleum Reserve	Anita Bedrosian/ Geraldyn Champagne- Funk	Active
20. Fluor Hanford, Inc. 2420 Stevens Center Richland, WA 99354 Susan Stein 509-376-6353 Ron Schumacher 509-372-0041 V.J. Meadows (SBPM)	Randolph Construction Services, Inc. 116 West Bonneville Pasco, WA 99301-1009 Lori Cook 509-545-5404 Jamie 509-545-5404 jnadams@randolphcs.com	SB, WOSB	3/16/07	EM/Richland	Kay Rash/Melanie P. Fletcher	Active
21. Framatome ANP, Inc. An AREVA and Siemens Company 7207 IBM Drive, CLT-ID Charlotte, NC 28262 (704) 805-2080 (704) 756-0481 <a href="mailto:robert.edmonds@framatome-anp.com">robert.edmonds@framatome-anp.com</a>	Porter House, Inc. 211 Pleasant Home Rd. Ste.A-2 Augusta, GA 30907 (706) 863-4662 (706) 863-8835 David Porter dporter@porterhouseinc.com	SB, SDB	5/25/07	EM/Oak Ridge	Kay Rash/Freda Hopper	Active
22. Jacobs Engineering Group, Inc. 125 Broadway Ave. Oak Ridge, TN 37831 Steve Hodges 865-220-4837 steve.hodges@jacobs.com	E2 Consulting Engineers 1900 Powell St., Suite 250 Emeryville, CA 94608 Hersh Saluja 510-652-1164 hersh.saluja@e2.com	SB, SDB	5/24/07	SC/ Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
23. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker	H&M Enterprises 109 Bertrand Street Knoxville, TN 37917 Henry T. Perry, President	SB, SDB	4/24/07	SC/Oak Ridge	Martin Rubenstein/ Freda	Active

865-241-4887 865-576-9385 (Fax) <a href="mailto:whitakee@orau.gov">whitakee@orau.gov</a>	865-522-6108 865-947-9602 <a href="mailto:hm_enterprises@mindspring.com">hm_enterprises@mindspring.com</a>				Hopper	
24. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) <a href="mailto:whitakee@orau.gov">whitakee@orau.gov</a>	Integrated Solutions & Services, Inc. 318 North Gay Street, Suite 202 Knoxville, TN 37917 (865) 524-5223 (865) 524-5175 <a href="mailto:tjones@intsolutions.net">tjones@intsolutions.net</a>	SB, SDB	6/2/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
25. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) <a href="mailto:whitakee@orau.gov">whitakee@orau.gov</a>	Cindy Zeng 1200 Colorado Bend Bogart, Georgia 30622 (770) 725-6540 (705) 202-3813 <a href="mailto:cindy.zeng@charter.net">cindy.zeng@charter.net</a>	SB, SDB	6/2/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
26. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) <a href="mailto:whitakee@orau.gov">whitakee@orau.gov</a>	StaffMe.Net	SB, SDB	8/31/08	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
27. Pacific Northwest Nat'l Lab Battelle Memorial Institute Pacific Northwest Division P.O. Box 999 Richland, WA 99352 Andrea R. Melius (SBPM) 509-376-3721	ProWorks Corporation 61600 S.W. Western Blvd., Suite 230 Corvallis, OR 97333 Susan Prothero, V.P. of Operations 541-752-9885 <a href="mailto:susan@proworks.com">susan@proworks.com</a>	SB, SDB	3/1/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active

<a href="mailto:andrea@pnl.gov">andrea@pnl.gov</a>						
28. Parsons Infrastructure & Technology Group, Inc. Bldg. 93, Room 308 P.O. Box 618 South Park, PA 15129 Debra Smerkol 412-386-5759 412-386-4542 (Fax) <a href="mailto:Debra.Smerkol@netl.doe.gov">Debra.Smerkol@netl.doe.gov</a>	Rem Engineering Services 3552 Collins Ferry Road Morgantown, WV 26505 Esmail Monazam <a href="mailto:esmail.monazam@netl.doe.gov">esmail.monazam@netl.doe.gov</a>	SB, SDB	5/30/07	FE/Nat'l Energy Technol-ogy Lab	Maryjane Roland /Larry Sullivan	Active
29. Sandia National Laboratories P.O. Box 5800 Albuquerque, NM 87185 Nora Armijo <a href="mailto:mnarmij@sandia.gov">mnarmij@sandia.gov</a> Victor Chavez <a href="mailto:vachave@sandia.gov">vachave@sandia.gov</a> (505) 845-9855	Network Architechs 1720 Louisiana Blvd NE Albuquerque, NM 87110 Debbie Maestas-Traynor <a href="mailto:dmaestas@netarch.com">dmaestas@netarch.com</a> (505) 256-9047	SB, SDB, 8(a)	3/25/07	NNSA/ Albuquerque	Gary Lyttek/ Gregory Gonzales/Lilli an Retallack	Active
30. Science Applications International 151 Lafayette Drive P.O. Box 2501 Oak Ridge, TN 37831 (865) 425-5202 Terrell L. Hicks <a href="mailto:Terrell.L.Hicks@saic.com">Terrell.L.Hicks@saic.com</a>	Software Control International 801 North Fairfax Street, Suite 300 Alexandria, VA 22314 (703) 739-6600 x3005 Gerald L. Pizer <a href="mailto:GPIZER@SCIWORLD.COM">GPIZER@SCIWORLD.COM</a>	SB, SDB, 8(a), WOSB	4/5/07	SC/Oak Ridge	Martin Rubenstein Freda Hopper	Active
31. Science Applications International Corp. 151 Lafayette Drive P.O. ox 2501 Oak Ridge, TN 37831 (865) 425-5202 Terrell L. Hicks <a href="mailto:Terrell.L.Hicks@saic.com">Terrell.L.Hicks@saic.com</a>	Mele Associates, Inc. 14660 Rothgeb Drive, Suite 102 Rockville, MD 20850 (240) 453-6990 Melvin H. Chiogioji, President <a href="mailto:mel@meleassociates.com">mel@meleassociates.com</a>	SB, SDB	12/17/07	SC/Oak Ridge	Martin Rubenstein Freda Hopper	Active
32. Sentechn, Inc. 7475 Wisconsin Avenue Ste. 900 Bethesda, MD 20814 (301) 654-7224	New West Technologies, LLC 383 Inverness Parkway Suite 330 Englewood, CO 80112 (303) 792-3736	SB, SDB	3/15/07	EE/Golden Field Office and Hdqtrs. Proc. Ofc.	Turnetta Cook/Aleta Boylan	Active

<b>Rajat K. Sen, President</b> <a href="mailto:rsen@sentech.org">rsen@sentech.org</a>	<b>James S. Williamson, President</b> <a href="mailto:jsw@newwesttech.us">jsw@newwesttech.us</a>					
<b>33. Strategic &amp; Learning Services, Inc.</b> 6100 Seagull Lane, NE Albuquerque, NM 87109 Vince Murphy (505) 823-2000 <a href="mailto:vmurphy@slsinc.com">vmurphy@slsinc.com</a>	<b>The Water Lady</b> P.O. Box 91604 Albuquerque, NM 87199 (505) 856-0033 <a href="mailto:anne@waterlady.biz">anne@waterlady.biz</a>	SB, SDB	8/01/07	NNSA/ Albuquerque	Gary Lyttek/ Gregory Gonzales/Lilli an Retallack	Active
<b>34. Technology &amp; Management Services, Inc.</b> 18757 North Frederick Road Gaithersburg, MD 20879 (301) 670-6390, Ext. 167 Vic Trunzo, Director of Consulting Services <a href="mailto:vtrunzo@tms-hq.com">vtrunzo@tms-hq.com</a>	<b>Performance Excellence Partners, Inc.</b> 20911 Cabrillo Lane Huntington Beach, CA 92646 (714) 374-1140 Rachel E. Ramirez, President <a href="mailto:Rachel.ramirez@verizon.net">Rachel.ramirez@verizon.net</a>	SB, SDB, 8(a)	11/9/07	EE/	Turnetta Cook/	Active
<b>35. Tetra Tech, Inc.</b> 3200 George Washington Way, Suite G Richland, WA 99352 Mark Gerboth (509) 372-5800 <a href="mailto:mark.gerboth@tteci.com">mark.gerboth@tteci.com</a>	<b>AHTNA Government Services Corp.</b> 3003 Minnesota Avenue, Suite. 301 Anchorage, AK 99503 (916) 372-2000 Christopher R. Smith <a href="mailto:csmith@ahtnagov.com">csmith@ahtnagov.com</a>	SB, SDB, 8(a), Native Americ an	4/11/07	EM/ Richland	Kay Rash/ Linda Jarnigan	Active
<b>36. UT-Battelle, LLC</b> Oak Ridge National Laboratory, One Bethel Valley Road Oak Ridge, TN 37831 Will D. Minter 865-574-9803 <a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>	<b>Information International Associates, Inc.</b> 1009 Commerce Park Drive, Suite 150 P. O. Box 4219 Oak Ridge, TN 37831 Bonnie C. Carroll, President 865-481-0388, ext. 112 <a href="mailto:bcarroll@infointl.com">bcarroll@infointl.com</a>	SB, WOSB	6/16/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
<b>37. UT - Battelle, LLC</b> Oak Ridge National Laboratory One Bethel Valley Road P.O. Box 2008, Oak Ridge, TN 37831 Will Minter (865-) 574-9803	<b>Precision Engineering Contracting Services, Inc.</b>	SB, SDB	8/23/08	SC/Oak Ridge/	Martin Rubenstein/ Freda Hopper	Active



<a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>						
<b>38. UT - Battelle, LLC</b> Oak Ridge National Laboratory One Bethel Valley Road P.O. Box 2008, Oak Ridge, TN 37831 Will Minter (865-) 574-9803 <a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>	<b>Brandan Enterprises, Inc.</b>	<b>SB, SDB</b>	<b>8/23/08</b>	<b>SC/Oak Ridge/</b>	<b>Martin Rubenstein/ Freda Hopper</b>	<b>Active</b>
<b>39. UT - Battelle, LLC</b> Oak Ridge National Laboratory One Bethel Valley Road P.O. Box 2008, Oak Ridge, TN 37831 Will Minter (865-) 574-9803 <a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>	<b>National Resource Management, LLC</b>	<b>SB, SDB</b>	<b>8/23/08</b>	<b>SC/Oak Ridge/</b>	<b>Martin Rubenstein/ Freda Hopper</b>	<b>Active</b>
<b>40. UT - Battelle, LLC</b> Oak Ridge National Laboratory One Bethel Valley Road P.O. Box 2008, Oak Ridge, TN 37831 Will Minter (865-) 574-9803 <a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>	<b>Management Solutions, LLC</b>	<b>SB, SDB</b>	<b>8/23/08</b>	<b>SC/Oak Ridge/</b>	<b>Martin Rubenstein/ Freda Hopper</b>	<b>Active</b>
<b>41. UT - Battelle, LLC</b> Oak Ridge National Laboratory One Bethel Valley Road P.O. Box 2008, Oak Ridge, TN 37831 Will Minter (865-) 574-9803 <a href="mailto:Minterwd@ornl.gov">Minterwd@ornl.gov</a>	<b>Spectrum, Inc.</b>	<b>SB, SDB</b>	<b>8/23/08</b>	<b>SC/Oak Ridge/</b>	<b>Martin Rubenstein/ Freda Hopper</b>	<b>Active</b>

42. Washington Closure Hanford, LLC	TerranearPMC, LLC	SB, SDB	11/21/07	EM/Richland	Kay Rash/Linda Jarnigan	Active
43. Washington Closure Hanford, LLC		SB SDB	11/21/07	EM/Richland	Kay Rash/Linda Jarnigan	Active
44. Washington Group International, Inc. Energy and Environment 106 New Berry Street, SW Aiken, SC 29801 David A. Pethick, Sr. V.P. (803) 502-9972 david.pethick@wgint.com	Innovative Technical Solutions, Inc. 2730 Shadelands Drive, Suite 100 Walnut Creek, CA 94598 Devendra (Dev) K. Shukla, President (925) 946-3109	SB, SDB, 8(a)	3/30/07	EM/Savannah River	Kay Rash/David Hepner	Active
45. Washington Group International, Inc. Energy and Environment 106 New Berry Street, SW Aiken, SC 29801 David A. Pethick, Sr. V.P. (803) 502-9972 david.pethick@wgint.com	E2, Inc. 1000 Commerce Park Drive Oak Ridge, TN 37830 Richard D. Sain, Bus. Dev. Mgr. (865) 482-2021	SB, SDB	8/10/07	EM/Savannah River	Kay Rash/David Hepner	Active
46. Washington TRU Solutions LLC P.O. Box 2078 Carlsbad, NM 88221 Robert Prentiss, C.P.M. 505-234-3264 <a href="mailto:bob.prentiss@wipp.ws">bob.prentiss@wipp.ws</a>	Hall Machine & Welding Company 102 W. Mermod Carlsbad, NM 88220 505-887-1143 505-887-1146 David Hall, President davidhall@hallmachine.com	SB, SDB	12/3/07	EM/Ohio	Kay Rash/ Mary Jones	Active
47. Washington Savannah River Company Aiken, SC 29808 Robert Harris	Beta South Technology 999 Windy Hill Road Smyrna, GA 30080	SB, SDB	10/17/07	EM/ Savannah River	Kay Rash/ David	Active

803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	(770) 436-5666 Keith Hollman, President <a href="mailto:Keith.hollman@betasouth.net">Keith.hollman@betasouth.net</a>				Hepner	
48. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	Diversified Supply, Inc. 210 N. Highland Street Chattanooga, TN 37404 (423) 698-1551 (423) 698-1554 (Fax) 1-800-865-1551 Dan K. Anderson, President <a href="mailto:dkanderson@diversifiedsupply.com">dkanderson@diversifiedsupply.com</a>	SB, SDB	10/17/07	EM/ Savannah River	Kay Rash/ David Hepner	Active
49. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	VEETech, P.C. 942 Millbrook Avenue, Suite 6 Aiken, SC 29803 Amitava Sarkar, P.E., President 803-641-0085 803-641-9006 (Fax) <a href="mailto:asarkar@veetechpc.com">asarkar@veetechpc.com</a>	SB, SDB	10/17/07	EM/ NNSA/ Savannah River	Kay Rash/ Gary Lytttek/ David Hepner	Active
50. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	Emery Corporation Highway 181 North P.O. Box 1104 Morganton, NC 28655 (800) 255-0537 Mark Emery, President <a href="mailto:emerycorp@charter.net">emerycorp@charter.net</a>	SB, SDB	10/17/07	EM/ NNSA/ Savannah River	Kay Rash/ Gary Lytttek/ David Hepner	Active
51. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	Janeice Products Company 1084 Williston Road Aiken, SC 29803 (803) 652-3025 (803) 652-3026 (Fax) Willie Kelly, President <a href="mailto:williekelly@janeiceproducts.com">williekelly@janeiceproducts.com</a>	SB, SDB	10/17/07	EM/ NNSA/ Savannah River	Kay Rash/ Gary Lytttek/ David Hepner	Active

52. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	Clark Atlanta University 223 James P. Brawley Dr., SW Atlanta, GA 303 404-880-8501 404-880-8995 Walter D. Broadnax, President <a href="mailto:kbota@cau.edu">kbota@cau.edu</a> (Dr. K. Bota) Conrad Ingram <a href="mailto:CIngram@cau.edu">CIngram@cau.edu</a>	HBCU	10/17/07	EM/ NNSA/ Savannah River	Kay Rash/ Gary Lytttek/ David Hepner	Active
53. Washington Savannah River Company Bldg. 730-4B, 2143 Aiken, South Carolina 29808 Diane B. Still 803-952-61723 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.gov">bob.harris@srs.gov</a>	KQ Services, Inc. 7274 Bankhead Hwy, St. B Douglasville, GA 30134 Jerome Millender, President 770-489-0244 <a href="mailto:Jerome@kqservices.com">Jerome@kqservices.com</a>	SB, SDB	3/1/07	EM/Savannah River	Kay Rash/Dave Hepner	Active
54. Washington Savannah River Bldg. 730-4B, 2143 Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.com">bob.harris@srs.com</a>	J&B Construction & Services, Inc. 3550 Gordon Highway Grovetown, GA 30801 H. Jerome Jones 706-650-1512 <a href="mailto:JBConstSvc@aol.com">JBConstSvc@aol.com</a>	SB. SDB	6/14/07	NNSA/ EM/ Savannah River	Gary Lytttek/ Kay Rash/ David Hepner	Active
55. Washington Savannah River Company Bldg. 730-4B, 2143 Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 <a href="mailto:bob.harris@srs.com">bob.harris@srs.com</a>	G.A. Brown Welding & Construction 911 Bath Edie Rd. Blythe, GA 30805 George A. Brown 706-592-2273 <a href="mailto:brown.george@worldnet.att.net">brown.george@worldnet.att.net</a>	SB. SDB	8/14/07	EM/ NNSA/ Savannah River	Kay Rash/ David Hepner Gary Lytttek	Active
56. Washington Savannah River Company Bldg. 730-4B, 2143	Astrid Contract Technical Services, Inc.	SB,	8/23/08	EM/ NNSA/ Savannah River	Kay Rash/	Active

<b>Aiken, SC 29808</b> <b>Diane B. Still</b> <b>803-952-6172 ex.3</b> <b>Robert Harris</b> <b>803-952-6162</b> <a href="mailto:bob.harris@srs.com">bob.harris@srs.com</a>	<b>797 S. Main Street</b> <b>New Ellenton, SC 29809</b> <b>Astrid A. Stuard, Pres.</b> <b>(803) 652-8600</b> <b>astrid@actsincorporated.com</b>	<b>SDB</b>			<b>David Hepner</b> <b>Gary Lyttek</b>	
<b>57. Washington Savannah River Company</b> <b>Bldg. 730-4B, 2143</b> <b>Aiken, SC 29808</b> <b>Diane B. Still</b> <b>803-952-6172 ex.3</b> <b>Robert Harris</b> <b>803-952-6162</b> <b>bob.harris@srs.com</b>	<b>Still Water Tool &amp; Manufacturing Co.</b> <b>375 Cannon Bridge Road</b> <b>P.O. Box 464</b> <b>Orangeburg, SC 29115</b> <b>Kim McCuney</b> <b>(803) 534-8555</b>	<b>SB, SDB</b>	<b>8/23/08</b>	<b>EM/ NNSA/ Savannah River</b>	<b>Kay Rash/ David Hepner</b> <b>Gary Lyttek</b>	<b>Active</b>

Note: Expiration dates are for internal use only.